# THE 3 R's OF REAL ESTATE AND THE ECONOMY



REINVENT



RECHARGE



Ted C. Jones, PhD Chief Economist SVP



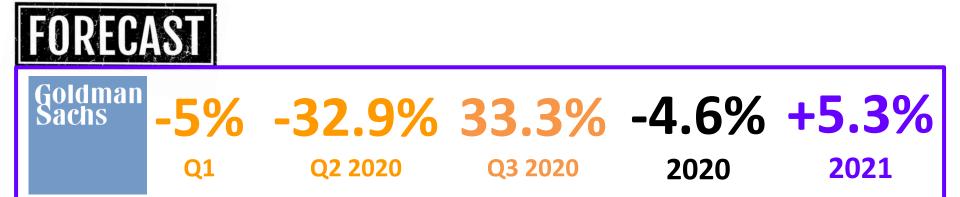
# Takeaways

- Highest Intrinsic Value of Housing
- Accelerating Pre-Existing Trends
- Permanent Changes 66 Days Average
- Macro Factors Rule
- New Rules-Taxes-Economics Unknown
- Omnichannel Marketing Key



### Recession

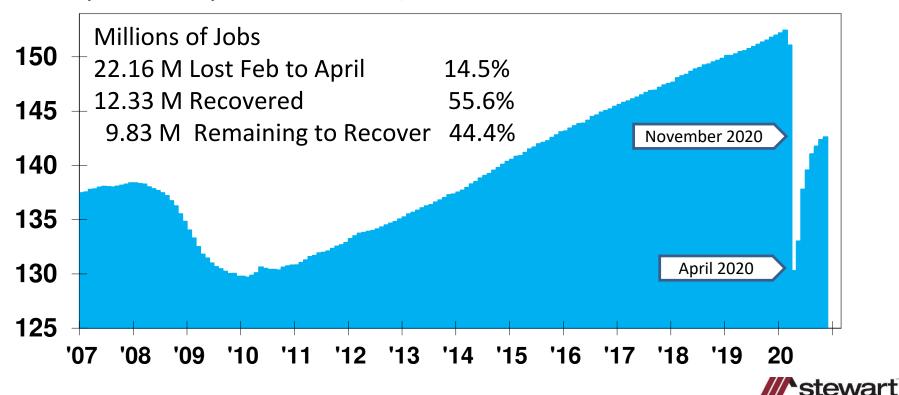
Recession is Defined as Two or More Quarters of Negative GDP Growth



#### U.S. Jobs

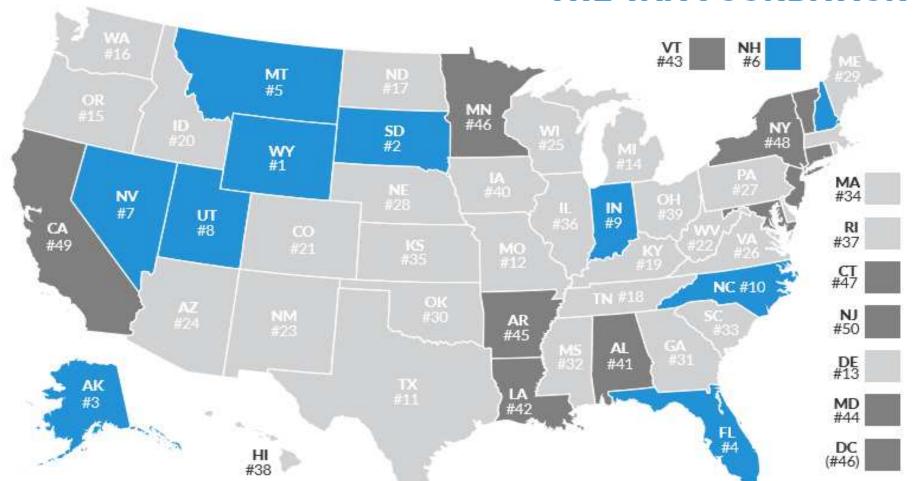
# BUREAU OF LABOR STATISTICS U.S. DEPARTMENT OF LABOR

#### Jobs (Millions) Seasonally Adjusted



#### 2021 State Business Tax Climate Index

#### THE TAX FOUNDATION



#### **State Job Losses -- February 2020 to Trough**



Michigan	23.8%	California	14.9%	Iowa	11.7%
Vermont	21.7%	Alaska	14.7%	Georgia	11.4%
Nevada	20.1%	Maryland	13.9%	Texas	10.8%
Hawaii	20.1%	Indiana	13.7%	Idaho	10.8%
New York	19.8%	Louisiana	13.7%	Virginia	10.7%
New Jersey	19.6%	Oregon	13.6%	Mississippi	10.5%
Rhode Island	19.3%	North Carolina	13.4%	Alabama	10.5%
Massachusetts	18.6%	South Carolina	13.3%	North Dakota	10.1%
Pennsylvania	18.3%	West Virginia	13.2%	Kansas	10.0%
Delaware	17.9%	Montana	13.1%	Arizona	9.9%
Connecticut	17.1%	Illinois	13.1%	South Dakota	9.4%
New Hampshire	17.1%	Minnesota	13.0%	Arkansas	9.3%
Kentucky	16.8%	Florida	13.0%	Utah	9.1%
Maine	16.4%	Tennessee	12.8%	Dist of Columbia	9.1%
Ohio	16.0%	Colorado	12.2%	Wyoming	9.0%
Wisconsin	15.9%	New Mexico	12.0%	Nebraska	8.9%
Washington	15.7%	Missouri	11.9%	Oklahoma	8.5%

#### Percentage of Lost Jobs Recovered -- November 2020

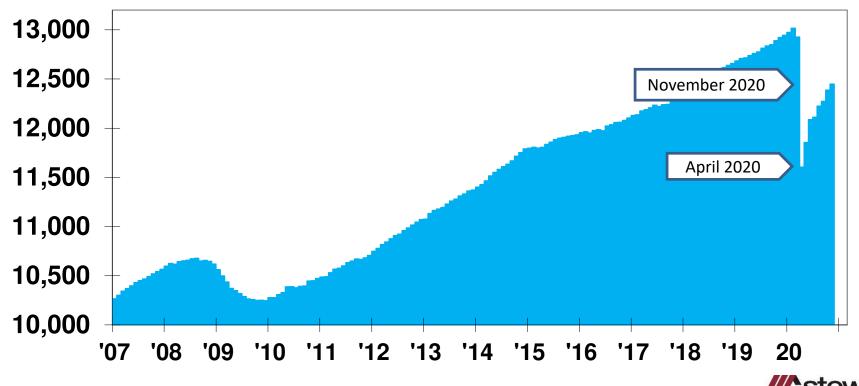


Idaho	95.9%	Nevada	62.2%	Maine	53.4%
Utah	94.6%	Vermont	62.2%	Oregon	52.7%
Alabama	77.4%	Colorado	61.2%	Wisconsin	52.2%
Mississippi	77.0%	Nebraska	61.2%	Kansas	51.9%
South Carolina	74.6%	Washington	61.1%	Minnesota	49.8%
Georgia	74.3%	North Carolina	60.8%	Oklahoma	49.7%
Montana	72.8%	Ohio	60.7%	Massachusetts	49.4%
Indiana	71.6%	Texas	59.7%	Delaware	49.0%
Tennessee	68.3%	Alaska	59.2%	New York	47.9%
Arizona	68.3%	Florida	59.0%	Wyoming	46.7%
Kentucky	67.1%	Michigan	58.7%	New Hampshire	46.7%
Missouri	66.6%	New Jersey	58.4%	Illinois	46.3%
Arkansas	65.7%	Rhode Island	58.3%	California	46.0%
Connecticut	64.5%	Iowa	58.2%	New Mexico	37.3%
Louisiana	64.3%	Pennsylvania	57.7%	Dist of Columbia	26.5%
Maryland	63.3%	Virginia	56.3%	North Dakota	26.5%
South Dakota	62.7%	West Virginia	56.0%	Hawaii	24.3%

#### **Texas**



#### Jobs (Thousands) Seasonally Adjusted

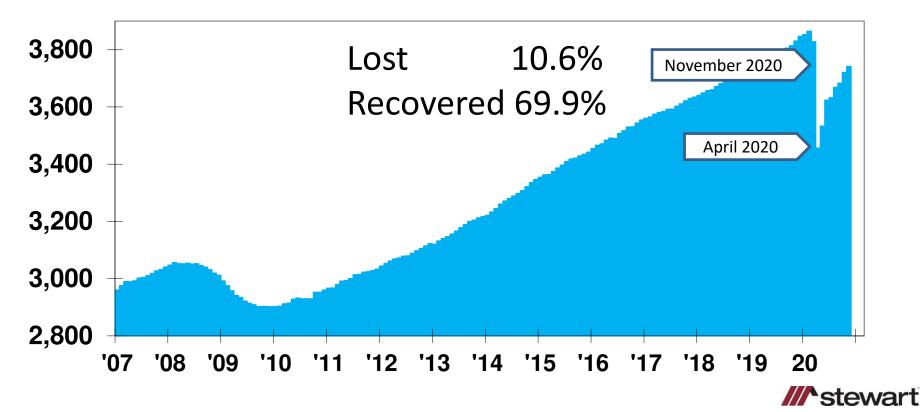




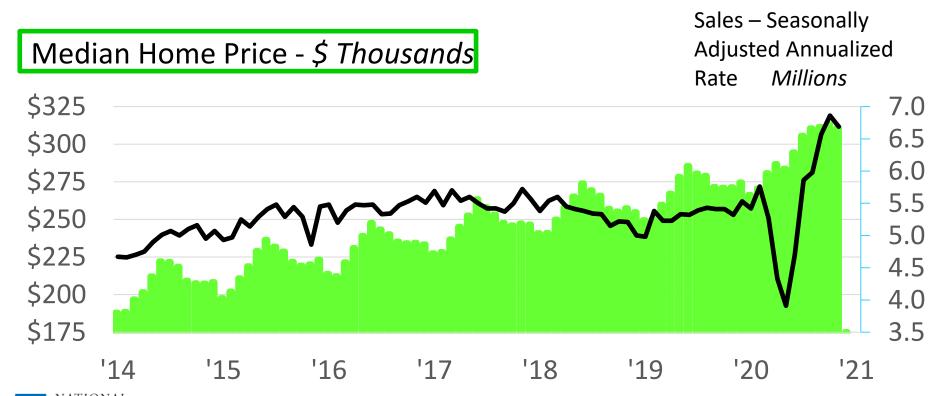
#### Dallas-Ft Worth-Arlington MSA



Jobs (Thousands) Seasonally Adjusted



#### **US Existing Home Sales & Median Prices**







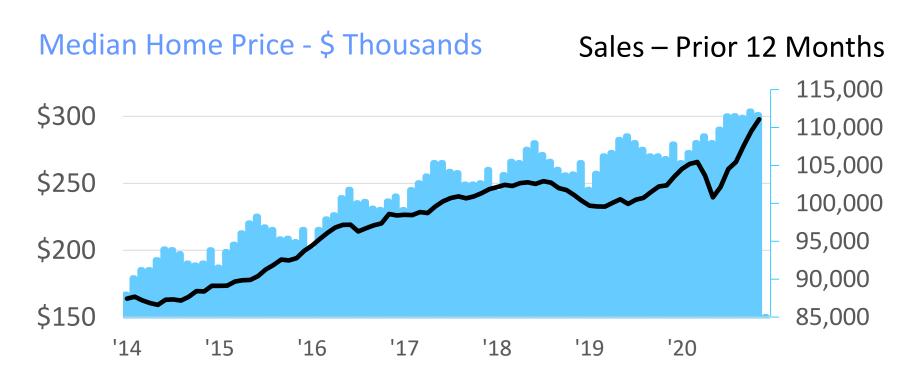
		Change in Sales Vs	Change in Inventory
<b>Price Range</b>	Sales	November	Vs Nov
Thousands	Distribution	2019	2019
\$0 to \$100	5.4%	-21.7%	-38.5%
\$100 - \$250	31.2%	1.1%	-27.5%
\$250 - \$500	41.5%	37.3%	-16.3%
\$500 - \$750	12.9%	64.9%	-3.5%
\$750 - \$1 Million	4.5%	84.9%	1.0%
Great than \$1 Million	4.5%	88.1%	-1.4%

Based on a Non-Seasonally Adjusted Sample





#### DFW MSA Home Sales & Median Prices







#### Jobs & Residential Dwelling Unit Permits

Not

Dallas-Ft Worth-Arlington
Dalias-Ft Worth-Arington

Dwelling

lohe

	net	Dweiling	1002
	New	Unit	Per New
Year	Jobs	Permits	Dwelling
2013	94,000	40,364	2.33
2014	130,100	43,994	2.96
2015	95,600	57,146	1.67
2016	112,400	55,800	2.01
2017	79,600	62,524	1.27
2018	92,600	63,893	1.45
2019	92,600	62,955	1.47
Total	696.900	386.676	1.80

**Net New Jobs** Per New **Dwelling** Unit //stewart

Normal

Is from

1.25 to 1.5

#### **Jobs & Residential Dwelling Unit Permits Houston-The Woodlands-Sugar Land**

	Net	<b>Dwelling</b>	Jobs	Normal
	New	Unit	Per New	Is from
Year	Jobs	Permits	Dwelling	
2013	89,900	51,334	1.75	1.25 to 1.5
2014	116,800	63,745	1.83	Net New Jobs
2015	(3,200)	56,901	(0.06)	Per New
2016	2.600	44.732	0.06	I CI IVCV

82,100

419,600

2017

2018

2019

**Total** 

63,672

380,257

#### 49,300 42,395 1.16 82,100 57,478 1.43

1.29

1.10



**Dwelling** 

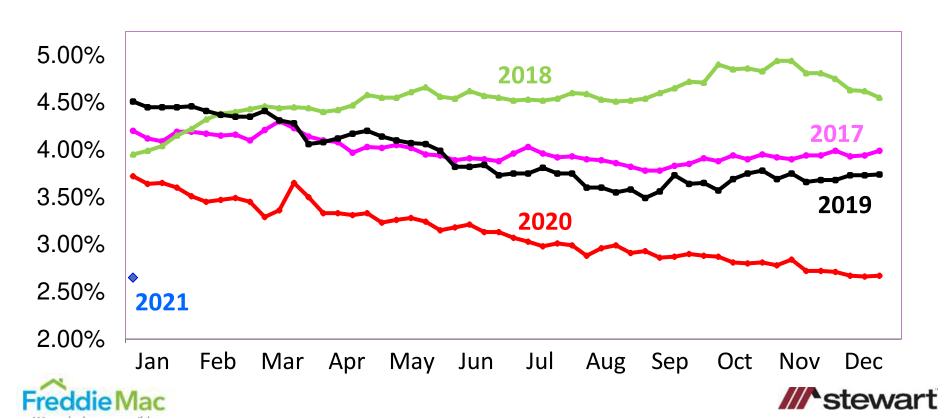
## U.S. Median Home Price Gain Forecast 12-Months Ending September 2021

0.2%

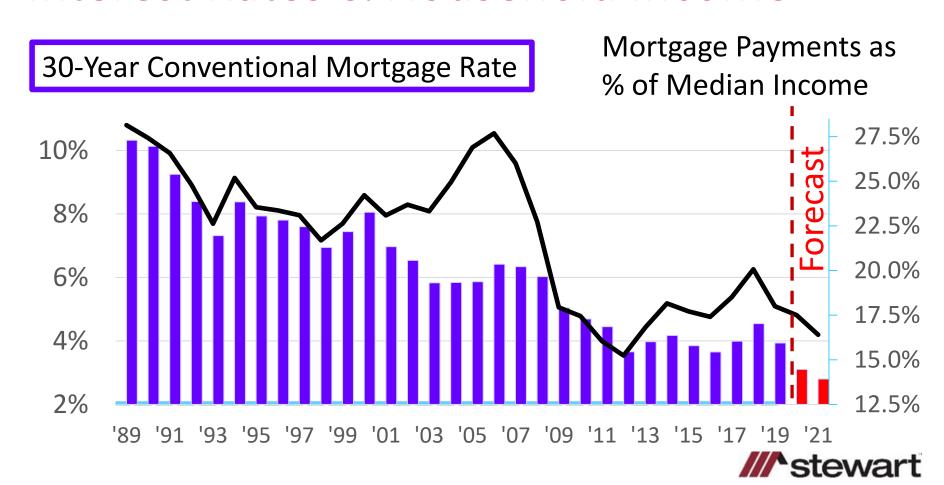


#### 30-Year Conventional Residential Mortgage Rates

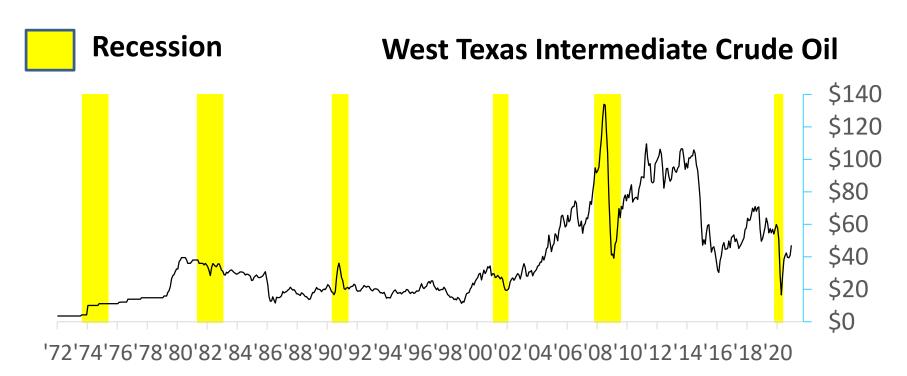
Percent



#### Interest Rates & Household Income



#### Recessions + Oil Prices

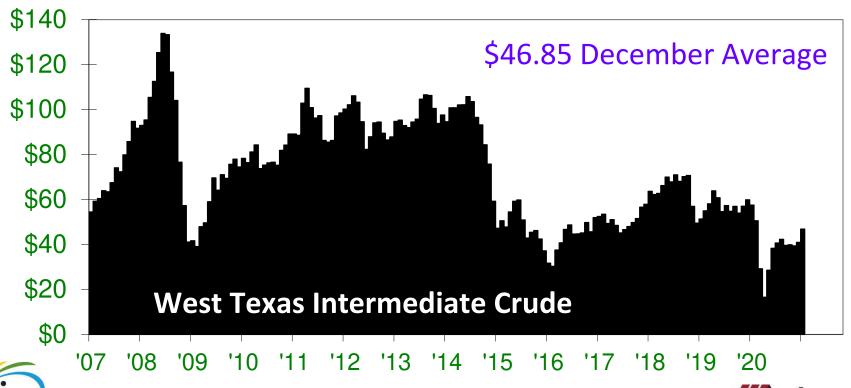




# WHY IT IS GOING TO TAKE YEARS TO RECOVER ALL THE JOBS LOST Ted's Opinion

#### West Texas Intermediate Crude Oil Price

#### \$ Per Barrel





#### **U.S. Oil Production**

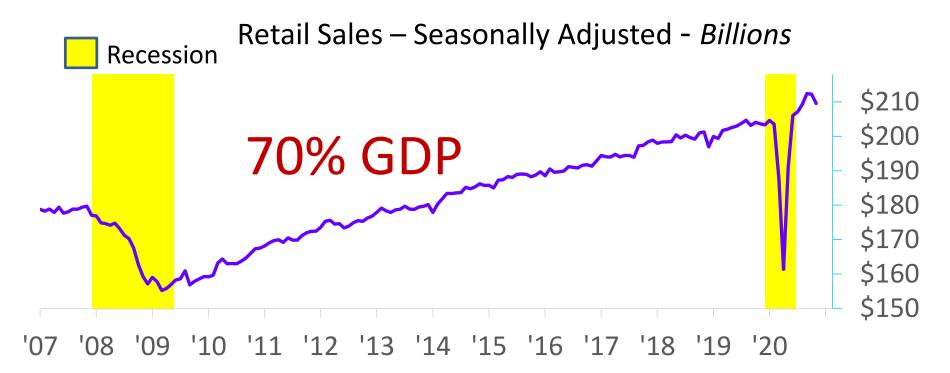
	Average Barrels Per Day		Worker Emploses bs Thousand	-
_	Millions	Total	Extraction	Support
2015	8.879	521.9	197.5	324.4
2019	12.232	419.7	150	269.7
Change	37.8%	-19.6%	-24.1%	-16.9%

Production +38% Jobs -20%





#### U.S. Real Retail & Food Service Sales



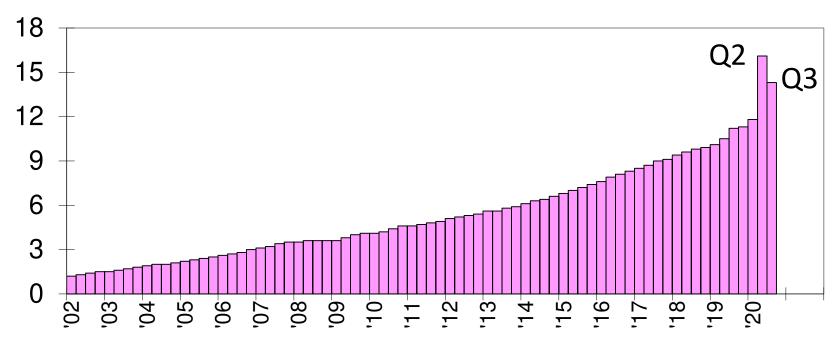




	11 Mon	th Total	November	
	\$ Millions	% Change	Percent	
Type of Business	2020	2019	Change	
Retail & Food Services - Total	5,641,170	0.3	2.5%	
Motor Vehicle & Parts Dealers	1,134,080	0.0	2.9%	Advanced
Furniture & Home Furnishing Stores	99,979	-6.4	0.4%	
Electronics & Appliance Stores	73,163	-14.1	-9.9%	Retail
Building Material & Garden Equipment & Supplies Dealers	402,647	13.4	17.2%	Calac
Food & Beverage Stores	776,988	11.6	8.5%	Sales
Grocery Stores	693,935	11.4	8.2%	Estimates
Health & Personal Care Stores	329,068	1.1	2.6%	
Gasoline Stations	385,511	-16.4	-17.9%	November
Clothing & Clothing Accessories	166,084	-28.5	-19.2%	2020
Sporting Goods, Hobby, Musical Instrument & Book Stores	73,385	4.3	14.0%	2020
General Merchandise Stores	655,820	3.1	1.0%	
Department Stores	96,267	-17.5	-19.9%	
Miscellaneous Store Retailers	119,395	-2.2	-1.8%	<b>∠</b> United States®
Nonstore Retailers	860,089	22.6	30.0%	Census
Food Services & Drinking Places	564,961	-19.4	-19.3%	Bureau

#### E-Commerce Sales as Percentage of Total Retail

#### Percent





# Omnichannel Marketing

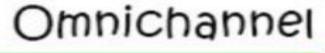












Marketing





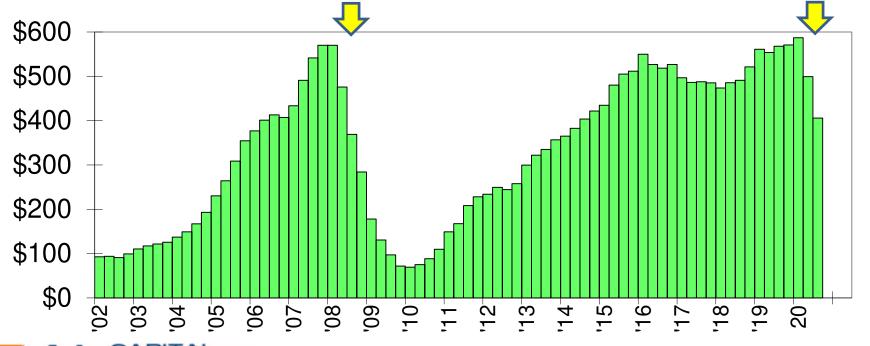






#### **US Commercial Real Estate Sales**

**\$ Billions** – Trailing 12 Months





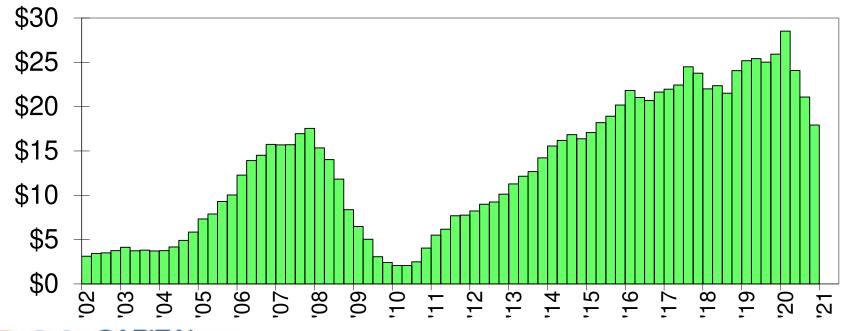


	<b>\$</b>	Billions		O Voore to
	2007 \$	155.594		8 Years to
U.S.	\$	154.588		Recover Back
Commercial	\$	127.375		То
	\$	132.497		
Real Estate	2008 \$	61.163	-60.7%	\$500 Billion
Sales	\$	47.868	-69.0%	Annual
Jaies	\$	42.569	-66.6%	
	\$	26.139	-80.3%	
	2009 \$	13.769	-91.2%	-60.7%
Comparisons to	\$	14.290	-90.8%	
Same Quarter 2007	\$	17.207	-86.5%	Q3 2020
	\$	23.618	-82.2%	
REALCAPITAL	2010 \$	19.673	-67.8%	<b>///</b> stewart

\$ Billions

#### Dallas Commercial Real Estate Sales

**\$ Billions** – Trailing 12 Months







		\$ B	illions		·
	2007	\$	3.261		
Dallas		\$	4.783		
_		\$	4.539		
Commercial		\$	2.760		
Real Estate	2008	\$	1.926	-40.9%	-42.1%
Sales		\$	2.590	-45.8%	-42.1/0
Jaies		\$	1.091	-76.0%	Q3 2020
		\$	0.871	-68.4%	Year
Comparisons to	2009	\$	0.467	-85.7%	Over
Same Quarter 2007		\$	0.636	-86.7%	Year
came quarter 2007		\$	0.430	-90.5%	Teal
D A L CAPITAL		\$	0.542	-80.4%	
REALCAPITAL ANALYTICS	2010	\$	0.467	-75.8%	///stewart

#### U.S. Commercial Real Estate Sales 2020 Vs 2019

Apar	rtme	nts				Indu	stri	al				Hote	el						
\$ Billions						\$ Bill	\$ Billions							\$ Billions					
Percent				Percent						Percent						Percent			
2019 2020		2020	Change		201	L <b>9</b>		2020	Change		201	.9	2020	Change					
Q1	\$	38.3	\$	38.9	1.8%	Q1	\$	17.7	\$	31.9	79.8%	Q1	\$	7.9	\$	4.4	-44.8%		
Q2	\$	46.2	\$	14.7	-68.1%	Q2	\$	20.2	\$	12.2	-39.5%	Q2	\$	7.3	\$	0.8	-89.2%		
Q3	\$	47.5	\$	21.8	-54.1%	Q3	\$	41.5	\$	13.6	-67.2%	Q3	\$	10.8	\$	1.7	-84.7%		
YTD	\$	132.0	\$	75.5	-42.8%	YTD	\$	79.5	\$	57.8	-27.3%	YTD	\$	26.0	\$	6.8	-73.8%		

Offic	es					Reta	il				<b>U.S. Total Commercial Real RE Sales</b>					
\$ Billions \$ Billions \$ Billion									S							
					Percent					Percent						Percent
2019 2020		2020	Change		201	.9	2020	Change		20	19		2020	Change		
Q1	\$	28.8	\$	31.1	8.2%	Q1	\$	12.3	\$ 13.2	7.1%	Q1	\$	109.9	\$	126.1	14.7%
Q2	\$	38.6	\$	11.7	-69.7%	Q2	\$	16.8	\$ 5.0	-70.5%	Q2	\$	135.4	\$	47.7	-64.8%
Q3	\$	34.0	\$	12.9	-61.9%	Q3	\$	15.7	\$ 5.8	-63.0%	Q3	\$	153.9	\$	60.5	-60.7%
YTD	\$	101.3	\$	55.7	-45.0%	YTD	\$	44.9	\$ 24.0	-46.5%	YTD	\$	399.2	\$	234.3	-41.3%





#### Dallas Commercial Real Estate Sales 2020 Vs 2019

Apartments							Industrial						Hotel					
\$ Millions							\$ Millions						\$ Millions					
					Percent						Percent						Percent	
	2019			2020 Change		2019				2020	2019				2020	Change		
Q1	\$	2,720.8	\$	515.0	-81.1%	Q1	\$	890.9	\$	370.5	-58.4%	Q1	\$	73.6	\$	123.4	67.6%	
Q2	\$	3,174.5	\$	2,200.0	-30.7%	Q2	\$	1,943.1	\$	1,029.4	-47.0%	Q2	\$	246.4	\$	6.0	-97.6%	
Q3	\$	2,500.0	\$	2,317.2	-7.3%	Q3	\$	2,341.7	\$	1,743.4	-25.5%	Q3	\$	269.2	\$	59.9	-77.7%	
YTD	\$	8,395.3	\$	5,032.2	-40.1%	YTD	\$	5,175.7	\$	3,143.3	-39.3%	YTD	\$	589.1	\$	189.3	-67.9%	
Offices						Retail						Senior Housing & Care						
\$ Millions							\$ Millions						\$ Millions					
	Percent										Percent						Percent	
2019				2020	Change	2019				2020	Change	2019			2020	Change		
Q1	\$	1,010.7	\$	1,165.8	15.3%	Q1	\$	411.0	\$	545.3	32.7%	Q1	\$	4.4	\$	116.6	2540.2%	
Q2	\$	1,073.3	\$	526.4	-51.0%	Q2	\$	857.0	\$	121.3	-85.9%	Q2	\$	184.1	\$	7.5	-95.9%	
Q3	\$	1,151.3	\$	341.1	-70.4%	Q3	\$	379.5	\$	201.5	-46.9%	Q3	\$	129.6	\$	29.6	-77.2%	
YTD	\$	3,235.3	\$	2,033.3	-37.2%	YTD	\$	1,647.5	\$	868.1	-47.3%	YTD	\$	318.1	\$	153.7	-51.7%	





## U.S. Leisure & Hospitality Employ BLS





# 100,000



The National Restaurant Association says 100,000 restaurants have shuttered either permanently or indefinitely & that 40% of restaurant proprietors surveyed think they will be out of business by Spring 2021 without government support



#### @USATODAYmoney



#### Retail Real Estate Woes

The Shops at Sunset Place, an outdoor shopping mall in South Miami, Florida, which sold for \$115.5 million in October 2015, just resold for \$65.5 million, a 41.3% drop in value due to increased nearby competition, the pandemic & ecommerce



@GlobeStcom

-41.3%



7:39 PM · Jan 6, 2021 · Twitter Web App



#### High Amenities Key for Office Market Recovery



A 2019 study of 250 buildings by Cushman & Wakefield found high-amenity office buildings rented for a 18.3% premium to the surrounding submarket

#### @GlobeStcom

8:07 PM · Jan 6, 2021 · Twitter Web App

18.3%





In-store traffic from the Sunday prior to Thanksgiving through Saturday January 2nd plunged 33.1% from the same period 1-year ago



- @Sensormatic
  @ChainStoreAge

7:33 AM · Jan 6, 2021 · Twitter for iPad

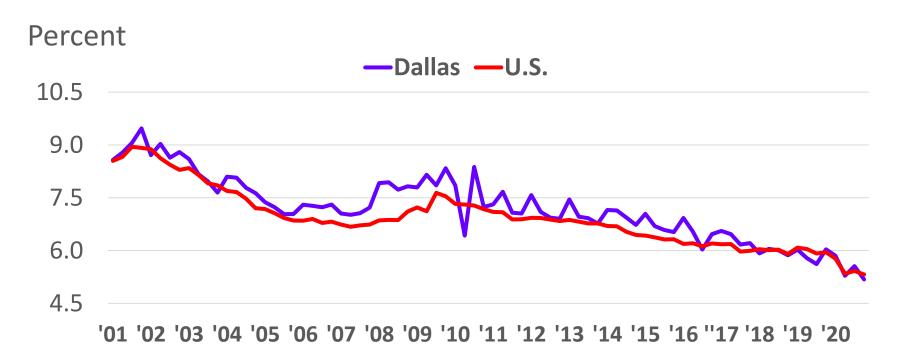


-33.1%

## Value Impacts – Commercial Real Estate

- Cap Rates Risk Component
- Demand Rent Component
- Vacancy & Collection Loss

## U.S. & Dallas Cap Rates



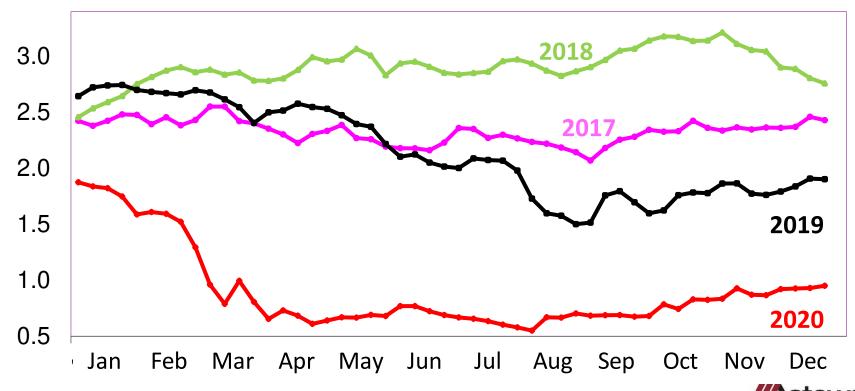




### 10-Year Treasury Rates

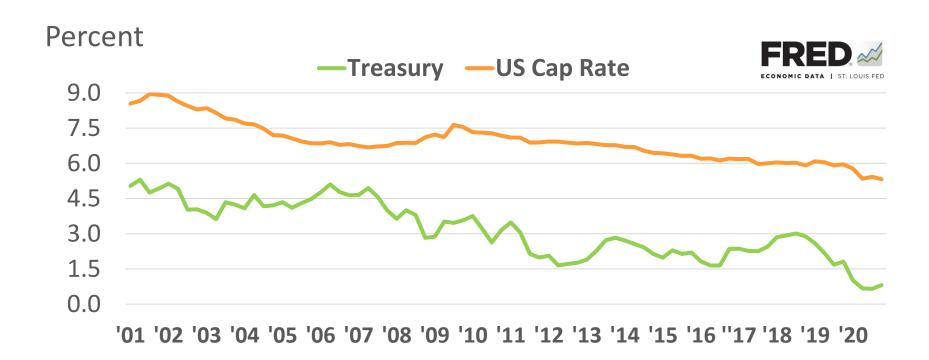


Percent





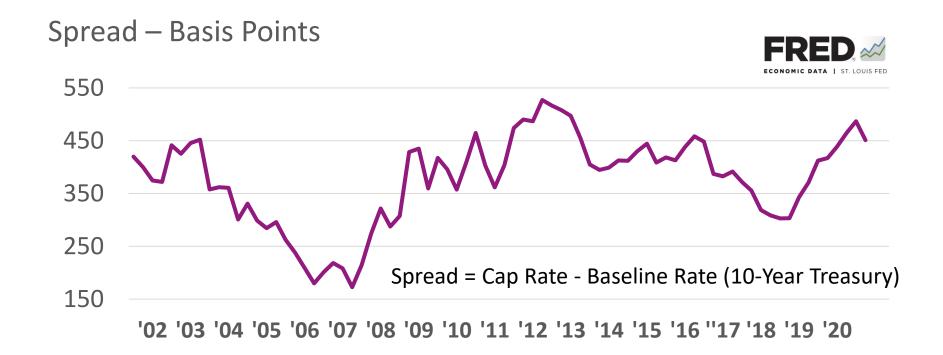
## U.S. 10-Year Treasury Yield Vs Cap Rates







#### U.S. 10-Year Treasury Yield-Cap Rates Spread



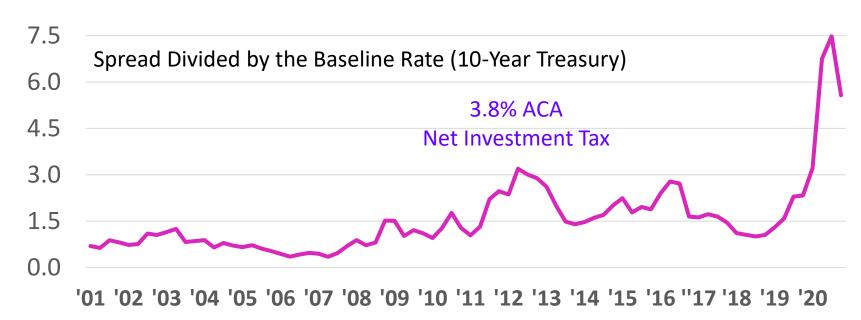




#### U.S. 10-Year Treasury Yield-Cap Rates Spread

Spread – As a Multiple of 10-Year Treasury









#### **Outstanding Distress by Property Type**

Property Type	Outstanding Distress (\$m)	Outstanding Potential Distress (\$m)
Office	4,057	11,284
Industrial	376	1,597
Retail	17,678	20,377
Apartment	1,939	21,446
Hotel	22,658	23,679
Others	268	3,737
Total	46,992	82,259

Outstanding distress and potential distress arising in 2020 and outstanding at the end of Q3 2020.

Aggregate statistics and the *Others* category capture asset types not included in our standard volume statistics, such as residential condominums, self storage, manufactured housing, and parking facilities.



# Distressed CRE Sales

\$126 Billion by 2022

\$321 Billion In 5 Years

\$659 Billion Worst-Case





Epic Games (firm that developed the massively popular video game Fortnite) signed a contract to buy a dying mall & redevelop it as their headquarters with 980,000 square feet of office and recreation space in Cary, North Carolina. Google is doing the same in Los Angeles

@WSJ

8:11 AM · Jan 6, 2021 · Twitter for iPad





# 10-Year Debt Impact



\$5.60 Trillion 2030 Debt Equal 128% of GDP



\$4.95 Trillion 2030 Debt Equal 125% of GDP



Median					
	Но	usehold	Percent		
Year	I	ncome	Change		
'03	\$	43,318			
'04	\$	44,334	2.35%		
'05	\$	46,326	4.49%		
'06	\$	48,201	4.05%		
'07	\$	50,233	4.22%		
'08	\$	50,303	0.14%		
'09	\$	49,777	-1.05%		
'10	\$	49,276	-1.01%		
'11	\$	50,054	1.58%		
'12	\$	51,017	1.92%		
'13	\$	53,585	5.03%		
'14	\$	53,657	0.13%		
'15	\$	56,516	5.33%		
'16	\$	59,039	4.46%		
'17	\$	61,136	3.55%		
'18	\$	63,179	3.34%		
'19	\$	68,703	8.74%		

# 2019 Real Median Household Income

Largest Gain in 34 Years

2.8 Times the Prior 33-Year Average



### Tax Cut & Jobs Creation Act



Repeal Act



Make
Individual
Tax Cuts
Permanent

Source: Tax Foundation General Equilibrium Model, October 2020.		
Full-time Equivalent Jobs	-542,000	
Wage rate	-1.15%	
Capital stock	-3.75%	
Gross Domestic Product (GDP)	-1.62%	

TAX FOUNDATION

# **Corporate Tax Rate**



28%



21%

U.S. Currently Ranks 19<sup>th</sup>



Biden's Plan
Drops the
U.S. to
33<sup>rd</sup> Out of 36



# Capital Gains Taxes



43.4% Eliminate 1031s \$400,000+ Income



20%

2030 Debt Equal 125% of GDP



# Minimum Wage Hike



\$15

Per Hour



State Decision

"A \$15 minimum wage could lift 1.3 million out of poverty — and cost 1.3 million jobs"



# Takeaways

- Highest Intrinsic Value of Housing
- Accelerating Pre-Existing Trends
- Permanent Changes 66 Days Average
- Macro Factors Rule
- New Rules-Taxes-Economics Unknown
- Omnichannel Marketing Key





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