



## BlueCross BlueShield of Texas

**Shara McClure**  
**Divisional Senior Vice President**  
**Texas Health Care Delivery**  
**Blue Cross and Blue Shield of Texas**

Shara McClure knows Texas health care. A native Texan and proud Texas A&M University graduate, she leads health care delivery operations for Blue Cross and Blue Shield of Texas (BCBSTX), which offers the broadest provider network in the state covering all 254 counties. Having represented multiple health plans, physician organizations, and hospitals prior to her tenure at BCBSTX, Shara's unwavering commitment to both improve and protect the physical and financial health of Texas has bolstered her reputation as an executive thought leader.

Thanks to her wide range of experience in the industry, Shara brings invaluable leadership and expertise to some of BCBSTX's most important business functions, such as Provider Network Management, Performance & Programs for commercial, government and individual product lines. This includes hospital, physician and ancillary provider contracting, communications, compliance, analytical decision support and value-based care.

Shara is passionate about using her platform to inspire women and young professionals to become leaders in their organizations. She is the chairperson of the company's business resource group Women Improving the Strength of the Enterprise (WISE) and oversees WISE's initiatives to promote career, community, commerce, and culture across Blue Cross and Blue Shield Plans in Texas, Illinois, New Mexico, Oklahoma, and Montana. She also serves as "Chair Elect" of the North Dallas Chamber of Commerce.



Get to know Shara better.  
[Click here for a video about her life.](#)

Outside of the office, Shara is an active leader in the community. She serves on the board of directors for The Association of Former Students of Texas A&M University, graduated from the Dallas Regional Chamber's Leadership Dallas program in 2017, and is a senior fellow of Houston's American Leadership Forum. Shara recently received her Master of Public Health degree from George Washington University.

Shara and her husband Craig are proud parents to Melinda and Michael, both of whom followed in their mother's footsteps at Texas A&M. She also models the way for a healthy lifestyle by exercising five days a week and enjoys spending time with her family, golfing, and traveling.



**Stephen Angelette** is a shareholder at Polsinelli PC who is board certified in health law by the Texas Board of Legal Specialization. A graduate of the University of Arkansas and the top-ranked health law program at Saint Louis University, Stephen has extensive experience with structuring healthcare arrangements in compliance with the Anti-Kickback Statute and Stark Law, as well as other state and federal healthcare laws, and has advised on the hospitals, home health agencies, hospices, pharmacies, laboratories, physician groups, and urgent care centers. In addition to transaction structure and evaluation, he provides guidance to healthcare providers and suppliers related to their enrollment and operational compliance with Medicare, Medicaid and various state licensing agencies, and assists in responding to government inquiries, suspensions, or terminations of such facility enrollment or licensure.

- White Rock YMCA – Board Chair
- The American Bar Association – YLD Health Section Past Chair
- North Dallas Chamber of Commerce – Board Member
- Society for Student Run Free Clinics – Board Member
- American Health Lawyers Association
- Dallas Bar Association
- Texas Health Lawyers Association
- Louisiana Bar Association

## Recognition

- Board certified in health law by the Texas Board of Legal Specialization
- Selected for inclusion in both Texas and Louisiana Super Lawyers Rising Stars, Health Care
- Selected for inclusion in *D Magazine's* Top 40 Best Lawyers Under 40, 2018

## Publications

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September 2022

### **Medicare Provider Enrollment 201 - Tips for Completing the 855**

*Speaker, 6th Annual Health Care Reimbursement Virtual Summit*

August 2022

### **Fraud and Abuse Compliance Review – Structuring Compliant Arrangements and Responding to Government Investigations**

*Speaker, AAPC/AHLA Collaborative Compliance Conference*

July 2021

### **Telehealth: Pandemic-driven growth may lead to permanent change**

*Co-Author, Compliance Today*

April 1, 2021

### **Health Care Transactions—Mitigating Risk in a Pandemic Through Deal Structure and Insurance**

*Co-Author, AHLA's Health Law Connections Magazine*

February 22, 2021

### **Fraud and Abuse - Government Investigations Into Allegations of Anti-Kickback Violations and Effectiveness of Compliance Programs**

*Speaker, AAPC/AHLA Collaborative Compliance Conference*

December 8, 2020

### **A New Framework: CMS and OIG Modernize the Stark Law and Anti-Kickback Statute**

April 2, 2020

### **CMS Temporarily Revises Regulations on Telehealth, Hospital Location Rules, Value-Based Care Policies and Other Requirements in Response to COVID-19**

*COVID-19 Blog*

March 6, 2020

**Polsinelli Associate Stephen Angelette Earns Health Law Board Certification**  
*Press Release*

February 2020

**To IV or Not to IV: An Entity Choice Question**  
*Dallas Bar Association Headnotes*

January 2020

**New Hospital Billing Transparency Final Rule – 5 Things to Know**  
*Houston Medical Times*

November 26, 2019

**Final Enrollment Rule**

November 2019

**CMS Issues New Final Rule on Pricing Transparency**

November 6, 2019

**Medicare Provider Enrollment Final Rule – Guideposts for Operationalizing the New Disclosure Requirements**  
*Speaker, Georgia Hospital Association Webinar*

October 1, 2019

**Health Care Reimbursement and Payor Dispute Update**



Scott Beck is the Chairman and CEO of UTB Financial Holdings, Inc., the parent company of United Texas Bank. Mr. Beck has worked at some of the top financial institutions in the country where he was instrumental in financing billions of dollars of high-profile projects located throughout the country.

As an Associate Vice-President at JP Morgan Chase and Co.'s Lab Morgan, he focused on new business formation and corporate strategy for the bank globally. Prior to joining JP Morgan Chase, Mr. Beck was a member of SG Cowen's leveraged Finance Group, where he provided support to clients who access the high yield and leveraged finance capital markets. Preceding SG, Mr. Beck was a senior auditor at Ernst

and Young LLP.

Mr. Beck serves as the CEO and President of Beck Ventures, Inc. He has directed the development and design of Trophy Club, a 3,500 acre mixed-use master planned city in the Dallas-Fort Worth metroplex. With the acquisition of the 66.5 acres Dallas Midtown, Mr. Beck has led a skilled team of professionals in the re-zoning and entitlement process with the City of Dallas, including the establishment of a \$432.5 million tax increment financing district ("TIF"), which is the largest TIF implemented in Dallas' history.

Mr. Beck received a Masters of Accounting from the McCombs School of Business at the University of Texas at Austin where he completed his B.B.A. Mr. Beck is a member of the Board of Directors of United Texas Bank.

Additionally, Mr. Beck serves on the boards of various educational and charitable organizations.



**Jason Bloom** is a partner and Chair of the Intellectual Property Litigation Section at Haynes and Boone, LLP. Jason has served on the NDCC board for 3+ years and is also on the board of the Semones Family YMCA. Jason, his wife Leigh, and three boys live in Midway Hollow.



**Phillip J. Brenner**  
**Senior Vice President**  
**Senior Relationship Manager**  
**Commercial Real Estate Banking**

Phillip Brenner is a Senior Relationship Manager in the Commercial Real Estate Banking (CREB) group which is a part of the Global Commercial Bank at Bank of America (BoFA). He is responsible for leading a client service team that advises institutional real estate companies on banking solutions in support of their business objectives.

With 15 years of banking experience, Phillip has an extensive real estate banking background which includes advisory services and a strong credit background including debt structuring activities to facilitate acquisition, development, capital markets, working capital or other investment activities for his clients. Phillip has held various roles within the Relationship Management and the Enterprise Credit organizations at BoFA and has managed multiple relationships representing companies active in a variety of commercial real estate sectors including retail, office, industrial, multifamily, single family, and lodging properties in major markets across the US, Canada and Europe.

Phillip is an active member of The Real Estate Council (TREC), the Urban Land Institute (ULI) and an alumni of both TREC's Associate Leadership Council and Bank of America's Future North Texas Leadership Program.

Phillip graduated from Southwestern University with a BA degree in Business and holds SIE, Series 7 and 63 licenses.

In his spare time he enjoys being with his four (4) young children and helps support his wife's small business who is a family physician and owner of a medical clinic located in the Lakewood neighborhood of East Dallas.





Cristina Criado, PE, has over 25 years of experience in Civil Engineering Design in Texas. She is the Principal-In-Charge and founder of Criado & Associates, Inc. (CRIADO), since 2001. Her extensive design expertise includes roadway and freeway projects, interchanges, hike and bike trails, municipal projects, and land development. Prior to founding CRIADO, Cristina practiced as a professional civil engineer for two leading Civil Engineering companies — Halff Associates, Inc. and CP&Y, Inc., where she managed a diverse project portfolio. Cristina earned her Bachelor of Science degree in Civil Engineering from the University of Texas at Austin and her Master of Science in Civil Engineering from the University of Texas at Arlington.



## **RAMIRO GARCIA, PE**

### **Vice President**

Mr. Garcia has been with HNTB Corporation for 18 years and currently serves the firm as vice president. He has over 31 years of experience as a civil engineer designing large, complex civil infrastructure projects. In his role at HNTB, he pursues high profile, complex civil infrastructure projects throughout Texas including highways, aviation, and transit. Mr. Garcia has served as program manager for multiple complex design projects and has lead design teams with over 50 engineers to success. He is a licensed professional engineer in Texas, Oklahoma and Arkansas and holds bachelors and masters degrees in civil engineering from the University of Texas at San Antonio. Mr. Garcia is a member of the American Society of Civil Engineers and the Design-Build Institute of America. In addition, he has been a board member of the NDCC since 2016.





**Susan N. Harris**

Public Affairs Manager  
Mid-Tex Division of Atmos Energy Corporation  
Dallas, Texas

**Susan Harris is Public Affairs Manager, Mid-Tex Division for Atmos Energy. Atmos Energy is one of the country's largest natural-gas-only distributors. Its utility operations serve more than 3 million gas customers in 8 states.**

**Harris serves on the executive boards of the Friends of the Dallas Public Library, Downtown Dallas Inc., United to Learn, North Dallas Chamber of Commerce, North Texas Crime Commission and Advisory Board for the West Dallas Chamber of Commerce. She previously served on the Friends of Fair Park Board, Mesquite, Oak Cliff, and Southeast Dallas Chambers of Commerce boards and chaired the Mesquite and Southeast Dallas Chambers of Commerce.**

**Harris is a graduate of Leadership North Texas, Leadership Texas, Leadership Mesquite and Leadership Dallas 2009 where she received the Class Commitment Award. She is an active member of the Dallas Breakfast Group, Dallas Friday Group, Boy Scouts Learning for Life Committee, North Texas Commission, Park Cities Rotary Club, Southeast Dallas Now Committee, and VisitDallas Leadership Council.**

**Before joining Atmos Energy, Harris worked for 18 years in many management positions in the Telecommunication Industry.**

**A native of Dallas, Texas, Harris earned her Bachelor of Science Degree from Southern Methodist University. Harris and her husband have two sons and daughters-in-law and one granddaughter and reside in Dallas, Texas.**



# Scott Kirksey

Chief Executive Officer

Scott Kirksey has been a part of the BenefitMall family for more than 20 years and currently serves as the organization's Chief Executive Officer. Kirksey assumed the role of CEO in January 2018 and is responsible for leading the development of the company's long-term and short-term strategies.

Kirksey served as BenefitMall's President from 2015-2018 where he was responsible for sales, marketing, product development, and operations. Prior to this role, Kirksey was Chief Financial Officer of BenefitMall, bringing to his position substantial experience in financial management, strategic planning and corporate finance in challenging high-growth environments. As CFO, he oversaw the company's financial, accounting, treasury, planning, and administrative functions. Additionally, he led BenefitMall's strategic planning and acquisition strategy during a period of outstanding growth.

Prior to joining BenefitMall, Kirksey served as co-CFO and Vice President of Financial Planning/Reporting at Greyhound. In this post, he was part of the management team tasked in 1995 with turning the company around from near bankruptcy. He was also instrumental in the successful sale of Greyhound to Laidlaw in April 1999. Before joining Greyhound, Kirksey served as Vice President of Finance and Corporate Controller for several Hicks Muse-owned companies. His background also includes a post as Vice President of finance for Ogilvy & Mather advertising agency in New York, and five years as a CPA with Ernst & Young.

Kirksey received a BBA in accounting from Texas Tech University and is a Texas native. Kirksey has served numerous charitable, and community organizations throughout his career and recently served as Chairman of the Board of North Dallas Chamber of Commerce and President of the Board of Trustees at St. John's Episcopal School.



**Eric L. Kraft, CTP**  
**SVP, Commercial Banking Executive**  
**Dallas / Fort Worth region**

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Eric joined First Horizon in February 2022 to lead the Corporate Banking teams for the Dallas/Fort Worth market. In this role, he is responsible for executing the go-to-market strategy for Commercial Banking (\$5mm-\$75mm in Revenues) and Middle Market (\$75mm-\$1B+ in Revenues) in the greater Dallas / Fort Worth region.

Eric uniquely combines more than 25 years of financial industry experience with over five years operating experience, turning around two middle market companies as the senior executive. During his banking career, he served high growth lower Middle Market companies as well as established Mid-Corporates, both publicly traded and privately held. In the five years prior to joining First Horizon, Eric led Treasury Management Sales for the Southeastern US and Mexico for Comerica. He is historically very active in the Dallas community, presently serving on the boards of the North Dallas Chamber of Commerce and Exchange Club of East Dallas.

A graduate of the Stephen F. Austin State University, Eric graduated Cum Laude with a Bachelor's of Business Administration, Major - Finance and Minor - Accounting. He also is a Certified Treasury Professional (CTP), as designated by the Association for Financial Professionals.

Eric is married to Amy, his wife of more than twenty-five years. They live in the historic Lakewood neighborhood of East Dallas with their two daughters and two dogs.

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## Contact

[www.linkedin.com/in/clem-maddox-mba-b3845833](http://www.linkedin.com/in/clem-maddox-mba-b3845833) (LinkedIn)

## Top Skills

Strategic Planning  
Management  
Telecommunications

## Languages

German

## Publications

Kismet-Nesselorette the beginning  
Nesselorette-The Book  
Nesselorette-The Lost Girl

# Clem Maddox / MBA

Director of State Government Affairs at Charter Communications  
Coppell, Texas, United States

## Summary

I am truly a consummate professional that is great with people and a true lover of writing and words.

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## Experience

### Charter Communications

Director of State Government Affairs  
May 2016 - Present (6 years 9 months)

Internal Lobbyist managing state and local elected officials relationships.

### Time Warner Cable

Director of Government Relations  
August 2006 - Present (16 years 6 months)  
Coppell Texas

Internal lobbyist managing relationships with 31 members of the Texas Senate and House of Representatives.

### Comcast Cable

Director of Franchise & Government Affairs / MBA  
January 1998 - August 2006 (8 years 8 months)  
Irving

Director of Franchise and Government Affairs managing municipal relationships for 51 cities in North Texas and lobbying for 31 members of the Texas Senate and House of Representatives in the North Texas area.

### AT&T Broadband Communications

General Manager  
January 1994 - December 1998 (5 years)  
Houston & Dallas

Responsibilities included managing 1600 personnel to include Technical Operations, Customer Service, Marketing, Information Technology, Accounting and other ancillary business units to ensure all cable business objectives were achieved.

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## Education

Colorado Technical University  
Master of Business Administration (M.B.A.)

Dallas Baptist University

Texas State University



**Matthew W. Marchbanks**

Matthew W. Marchbanks is a Senior Vice President and Group Manager for Comerica Bank. Joining in 2001, Marchbanks completed Comerica's Commercial Banking Training Program and served in Comerica's North Dallas Market as a Relationship Manager for 9 years. Through his 22-year tenure, Marchbanks held a variety of leadership roles, assuming additional responsibilities of Sales Manager and Alternate Group Manager. In 2010, Marchbanks relocated to Fort Worth, leading Comerica's growth into the Tarrant County Market. Marchbanks led the growth and establishment of a Business Banking franchise in Tarrant County while coordinating many of the market-based activities. In January 2013, Marchbanks returned to Dallas in his current position of Senior Vice President / Group Manager, leading the Commercial Banking activities of the DFW West and South Florida Groups.

Marchbanks earned a bachelor's degree in Finance from Texas A&M University in College Station and is a graduate of Southern Methodist University's Southwestern Graduate School of Banking. Additionally, Marchbanks has completed leadership programs and has been actively involved in civic organizations, local boards and community-based activities.



# Lee S. Meyercord



Partner  
Dallas  
214.969.1315  
Lee.Meyercord@hklaw.com

## Practices

Tax | Tax Controversy and Litigation | Bankruptcy, Restructuring and Creditors' Rights | Partnership Tax | Tax Insurance Policy Underwriting

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**Lee Meyercord** is a Dallas tax attorney who represents taxpayers in all stages of a federal tax dispute, including audits, administrative appeals and federal income tax litigation. She has represented a broad range of clients, including Fortune 100 companies, large partnerships, closely held businesses, exempt organizations and high-net-worth individuals. She has significant experience in partnership tax issues relating to energy, real estate and private equity. She also represents taxpayers in Texas property tax disputes.

Ms. Meyercord is Board Certified in Tax Law by the Texas Board of Legal Specialization.

## Representative Experience

- Represents large business taxpayers in Internal Revenue Service (IRS) audits and appeals involving oil and gas, energy and partnership tax issues, as well as tax litigation and procedural issues, including penalties
- Represents tax matters partner in an IRS audit and litigation involving a novel self-employment tax issue
- Advises partnerships on a wide range of issues, including refinancing, management fees, carried interests and disguised sale issues
- Represents families in IRS appeals and litigation in estate and gift tax valuation cases
- Represented multiple tax-exempt organizations in IRS audits that resolved with no changes or minor agreed adjustments
- Served as special tax counsel in connection with the largest nonfinancial bankruptcy in U.S. history, with multibillion-dollar tax issues relating to the bankruptcy restructuring and IRS proposed tax adjustments
- Prevailed in the U.S. Tax Court on a multimillion-dollar administrative adjustment request for a partnership refund, which involved complex partnership litigation procedural issues

- Represented taxpayers in Freedom of Information Act (FOIA) requests, appeals, mediation and lawsuits

## Honors & Awards

- *The Best Lawyers in America* guide, Tax Law, 2022, 2023; Litigation and Controversy - Tax, 2023
- *The Legal 500 USA*, Next Generation Lawyer, Tax: U.S. Taxes: Contentious, 2018, 2020-2022
- *The Legal 500 USA*, Tax: U.S. Taxes: Contentious, 2018-2022
- *Texas Super Lawyers* magazine, 2022
- Best Lawyers Under 40, *D Magazine*, 2017, 2020-2022
- Best Lawyers in Dallas, *D Magazine*, Tax: Litigation, 2020-2022
- Holland & Knight Pro Bono All-Star, 2021
- Leadership Award, State Bar of Texas, Tax Section, 2021
- Rising Stars, *Texas Super Lawyers* magazine, Tax, Business, 2017-2020
- Top 50 Texas Women, *Texas Super Lawyers* magazine, 2020
- Tax Leadership Academy, State Bar of Texas, Tax Section, 2016-2017
- Nolan Fellow, American Bar Association, Section of Taxation, 2016

## Memberships

- North Dallas Chamber of Commerce, Board Member
- Educational Opportunities, Board Member
- Thompson & Knight Women's Initiative Committee, Co-Chair, 2020-2021
- State Bar of Texas, Partnership and Real Estate Tax Committee, Co-Chair, 2018-2021
- Dallas Bar Association, Tax Section, Council
- Dallas Bar Foundation, Fellow
- American Bar Association, Section of Taxation, Administrative Practice Committee Representative to Membership and Marketing Committee, 2013-2016
- Dallas Association of Young Lawyers
- Mental Health America of Greater Dallas, Board of Directors, Vice Chair, 2014-2016
- Thompson & Knight Recruiting Committee, 2014-2015

## Publications

- Tax Court Proposes Rule Changes to Align with Federal Rules, *The Tax Magazine*, September 2, 2022
- Comments Concerning the Proposed Regulations Regarding BBA Special Enforcement Matters, *American Bar Association Section of Taxation*, October 8, 2021
- IRS Cracks Down on Affordable Care Act Reporting Requirements, *Client Alert*, June 29, 2021

- Thousands of Texans Could Be Eligible for Property Tax Exemptions Due to 2021 Winter Storm, *Client Alert*, April 1, 2021
- IRS Announces Tax Relief for Texas Winter Storm Victims, *Client Alert*, March 2, 2021
- IRS Targets Micro-Captives: Participants Should Act Now, *Client Alert*, February 11, 2021
- Comments on Proposed Regulations on Partnership Centralized Audit Regime, *State Bar of Texas, Tax Section Comments*, January 25, 2021
- IRS Proposes Controversial Changes to Partnership Audit Rules, *Client Alert*, January 11, 2021
- IRS Pivots to TCJA Enforcement, *Client Alert*, December 16, 2020
- Appeal of Tax Cases: Potential Pitfalls and Procedural Issues, *ABA Tax Times, Fall 2020 issue*, November 30, 2020
- Top Five Things Tax Matters Partners Should Do When Receiving an FPAA, *Client Alert*, September 24, 2020
- Employers Beware: The IRS Is Ramping Up Employment Tax Enforcement, *Client Alert*, August 20, 2020
- IRS Offers to Settle Tax Court Syndicated Conservation Easement Cases, *Client Alert*, July 15, 2020
- IRS Wealth Squad Targets High-Wealth Taxpayers and Their Entities, *Client Alert*, July 9, 2020
- IRS Expected to Aggressively Target Non-Filers, *Client Alert*, June 29, 2020
- Paycheck Protection Program: Loan Audits, *Client Alert*, May 11, 2020
- Partnerships Can Amend 2018 and 2019 Tax Returns for COVID-19 Relief, *Texas Tax Lawyer*, Spring 2020
- Changes to Partnership Recourse Liabilities in Final Regulations: Understanding the Cliff Effect, *Texas Tax Lawyer*, Winter 2020
- IRS Final Regulations Eliminate Bottom-Dollar Guarantees, *Texas Tax Lawyer*, Fall 2019
- New Partnership Representative Rules: Considerations in Amending Existing Agreements, *Client Alert*, April 3, 2019
- Understanding the New Partnership Audit Rules, *Dallas Bar Tax Section*, February 1, 2016
- Important Developments, *ABA Tax Section, Administrative Practice Committee, Current Developments*, September 18, 2015
- Current Developments – Partnerships and Disregarded Entities, *Business Entities*, March/April 2015
- Partnership Audits—The Tides are Turning, *Real Estate Taxation*, March 22, 2015
- IRS Issues Regulations on Section 501(r) Applicable to Charitable Hospitals, *Client Alert*, February 23, 2015
- Current Developments – Partnerships and Disregarded Entities, *Business Entities*, November/December 2014
- Current Developments – Partnerships and Disregarded Entities, *Business Entities*, July/August 2014
- Current Developments – Partnerships and Disregarded Entities, *Business Entities*, March/April 2014
- Current Developments - Partnerships and Disregarded Entities, *Business Entities*, November/December 2013
- How STARS Cases Apply Economic Substance Doctrine, *Law360*, November 26, 2013
- Tax Court Find Stars Transaction Lacks Economic Substance, *Texas Tax Lawyer*, Spring 2013

- Navigating TEFRA Partnership Audits in Multi-Tiered Entity Structures, *Business Entities*, January/February 2013
- American Taxpayer Relief Act of 2012, *Client Alert*, January 2, 2013

## Speaking Engagements

- Dealing with Sticky Situations: Overbroad IDRs, Requests for Client Interviews and Other Tricky Audit Situations, UT Law CLE 70th Annual Taxation Conference, November 30, 2022
- Partnership Audit Developments, Including LB&I's Large Partnership Audit Initiative, 2022 Audits & Appeals Seminar, Tax Executive Institute (TEI), September 21, 2022
- IRS Audits of Private Equity and Investment Funds, 31st Annual LLCs, LPS and Partnerships Conference, University of Texas School of Law Office of Continuing Legal Education, July 15, 2022
- Partnership Audits, Gem State Tax Symposium, June 3, 2022
- Surviving an IRS Partnership Audit, Holland & Knight Webinar, April 27, 2022
- Tax Practice & Procedure | Partnership Examinations Under the New Rules, Federal Bar Association 2022 Tax Law Conference, March 4, 2022
- Partnership Audits Panel, State Bar of Texas Tax Section, February 25, 2022
- Tax Law in a Day, Basics of New Partnership Audit Rules, State Bar of Texas Tax Section, February 3 - 4, 2022
- IRS Partnership Audit Rules for Private Equity and Hedge Funds, Strafford Webinar, January 18, 2022
- Preparing for Your First Partnership Audit Under the New Rules, UT Law CLE's 69th Annual Taxation Conference, December 2, 2021
- Tax Considerations in Choice of Entity and Financing, Tax Law 2021: Practicing Tax Law in Uncertain Times, State Bar of Texas Continuing Legal Education (TexasBarCLE) 39th Annual Course, August 19, 2021
- Federal Tax Update: Hot Topics in Partnership Tax, University of Texas Law's 30th Annual LLCs, LPs, and Partnerships Conference, July 9, 2021
- A Deep Dive into the Final Carried Interest Regulations, State Bar of Texas Tax Section Advanced Tax Workshop, April 23, 2021
- Profits Interests: An Overview, State Bar of Texas Tax Section Advanced Tax Webinar, April 23, 2021
- Nuts and Bolts of Carried Interest Rules, State Bar of Texas Tax Section Advanced Tax Webinar, April 23, 2021
- IRS Issues: What Are You Encountering and What Are They Counting?, Internal Webinar, February 11, 2021
- Tax Consideration in Choice of Entity Decision, State Bar of Texas Tax Section Tax Law in a Day Seminar, February 5, 2021
- Latest Developments in Flow Through Taxation, Tax Law 2020: A Practical Guide to Tax Law in the Real World, TexasBarCLE 38th Annual Course, August 27, 2020
- Who CARES About Taxes? Everybody, Co-Presenter, Richardson Tech Titans Seminar, June 17, 2020

- Overview of the Final 1061 (Carried Interest) Regulation, February 2, 2020
- Electing "Push-Outs" and Working with Tiered Partnerships, Panelist, State Bar of Texas Tax Section Federal Tax Seminar, March 2018
- Statute of Limitations, Penalties, IRS Appeals, Judicial Review and International Issues, State Bar of Texas Tax Section Federal Tax Seminar, March 2018
- Dawn of an Era Part II: The Next Round of Partnership Audit Rules are Upon Us, Moderator, American Bar Association Section of Taxation Midyear Meeting, February 9, 2018
- The New Partnership Audit Rules: The Beginning of a New Era, 64th Annual Texas CPA Tax Institute, November 16-17, 2017
- New Partnership Audit Rules, State Bar of Texas Tax Section Advanced Tax Law Seminar, August 18, 2017
- Current Developments, American Bar Association Section of Taxation Court Procedure and Practice Committee Meeting, May 12, 2017
- Understanding the New Partnership Audit Rules, Dallas Bar Association Tax Section Meeting, February 1, 2016
- Important Developments, American Bar Association Section of Taxation Administrative Practice Committee Meeting, September 18, 2015

## Education

- The University of Texas School of Law, J.D., *with high honors*
- New York University School of Law, LL.M.
- Tulane University, B.A., *magna cum laude*

## Bar Admissions/Licenses

- Texas

## Court Admissions

- U.S. District Court for the Northern District of Texas
- U.S. Tax Court



#### Debbi Richards - Bio

Born and raised in the White Rock area of Dallas. My career with Dallas College began in June 1972 and continues today serving at Dallas College as Director of Community Engagement, Outreach and Recruitment and a member of the Dallas College governmental affairs team. During my tenure with Dallas College I have served as a Director of Admissions and Registrar for Richland Collegiate High School, grant specialist, program planner, community leader and effective problem solver. My 50 plus years of progressive experience and responsibilities include work with local, state, and federal workforce agencies, chambers of commerce, ISD's and both large and small business entities.

**Amanda Rockow**  
**Vice President, Public Affairs**  
**The University of Texas at Dallas**



Amanda Rockow joined The University of Texas at Dallas in October 2006 as the University's Vice President for Public Affairs. In her position, Amanda serves as the chief government and community relations officer for the University. She works with elected and community officials to maintain awareness regarding legislative proposals, requests, and issues that may affect University operations. She also oversees the University's relationships with many of the region's chambers of commerce and business organizations.

Amanda currently serves on the boards of the North Dallas Chamber, the Plano Chamber of Commerce, the Southwest Transplant Alliance, and the UT Dallas School of Economic, Political and Policy Sciences. She is past chairman of the Richardson Chamber of Commerce and the Dallas Friday Group. She is a past board member of the Dallas Assembly, Executive Women of Dallas, Collin County Judge Chris Hill's Business and Industry Advisory Council, the UT Dallas Institute of Public Affairs, and the Alumni Council for The Lamplighter School.

Prior to her time at UT Dallas, Amanda worked for 10 years at the Dallas Regional Chamber. At the Chamber, Amanda served as the Vice President for Government Relations for seven years. In this capacity, she advocated for regional business issues at the local, state, and federal levels of government. In addition, Amanda led the policy development activities for the Chamber, with a particular focus on air quality, transportation, and water initiatives. Before she joined the Chamber, Amanda worked for the City of Boulder in Boulder, Colorado.

Amanda received her bachelor's degree in psychology from the University of Colorado at Boulder and her master's degree in political science-legislative studies from the University of Texas at Dallas. She grew up in Dallas and is a graduate of Highland Park High School. Amanda, husband Jeff and their two daughters currently reside in Dallas.





**Brian Swindell, PE** – Brian Swindell is a Senior Vice President and HDR Transportation Business Group Leader for North Texas. Mr. Swindell graduated from Texas A&M University and began his career with the Texas Department of Transportation in 1990. He has been with HDR Engineering for over 26 years and has been instrumental in developing HDR's transportation practice in Texas and throughout the U.S. Mr. Swindell has served as project manager for some of the largest transportation projects in the country including the integration of technology and future proofing techniques.



**GREG N. WHITE**

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**Personal PROFILE**

Accomplished Hospitality Executive with over thirty-seven years of strong, progressive experience in Hospitality & Resort Operations. Married for 26 years with four children and living in Prosper, Texas for the last 7 years.

**PROFESSIONAL EXPERIENCE**

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<b>Westin Galleria Dallas –Marriott Hotels General Manager</b>	Dallas, TX 5/2015 – Present
<b>W Retreat &amp; Spa – Starwood Hotels General Manager</b>	Vieques, PR 6/2011 – 5/2015
<b>The Boston Park Plaza Hotel &amp; Towers – Starwood Hotels Hotel Manager</b>	Boston, MA 2/2007 – 5/2011
<b>Sheraton – Starwood Hotels General Manager</b>	Providence, RI 8/2006 – 1/2007
<b>The Boston Park Plaza Hotel &amp; Towers – Starwood Hotels Director of Six Sigma – Starwood Hotels</b>	Boston, MA 12/2004 – 12/2006
<b>Four Points by Sheraton – Starwood Hotels General Manager</b>	Burlington, MA 6/2004 – 11/2004
<b>Ritz Plaza Hotel – Starwood Hotels General Manager</b>	Miami Beach, FL 9/2001 – 6/2004
<b>Ritz Plaza Hotel – Starwood Hotels Director of Finance</b>	Miami Beach, FL 1/2001 – 9/2001
<b>Hilton Deerfield Beach – Starwood Hotels Director of Finance</b>	Boca Raton, Florida 3/2000 – 1/2001
<b>Seminole Indian Tribe of Florida Sheraton / Four Points Tampa / Bahia Beach Resort / Creative Events Catering Financial Controller – Hospitality Division</b>	Tampa, Florida 1994 to 2000

**EDUCATION**

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Towson State University / Essex College – Baltimore, Maryland  
Baltimore City College – Baltimore, Maryland

**PROFESSIONAL MEMBERSHIPS / AFFILIATIONS / AWARDS**

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President and Past Board Member, Hospitality Financial Technical Profession (HFTP)  
Vice President of the Collins Park Neighborhood Association (Miami Beach)  
Vieques Island Rotary Club – founding Board Member  
Vieques Island Chamber of Commerce – founding Board Member  
Currently – Board of Director for North Dallas Chamber of Commerce  
Currently – Board Chair for Tourism Public Improvement District (DTPID)  
Currently – Past Chair & Current Board Member of Hotel Association of North Texas  
Currently – Board Member of Texas Hotel Lodging Association  
Currently – Board of Director for Visit Dallas – Visitors Bureau (DCVB)  
General Manager of the Year 2017 - North Texas – Silver Plume Award – Where Magazine  
General Manager of the Year Hotel Association Dallas – 2019 & 2021